

Auburn City Schools

FY 2023 PUBLIC BUDGET HEARING
SEPTEMBER 6, 2022 – 8:30 AM
SEPTEMBER 6, 2022 – 5:00 PM

PUBLIC HEARINGS

Section 16-13-140, Code of Alabama

- Each Board shall-
 - Hold at least two open public hearings
 - Hearing held during scheduled meeting, convenient time/place
 - Publicize date/time in local media
 - Seek input from public
 - Provide proposed budget on SDE forms
- Purpose-
 - Inform community/foster public support
 - Introduces accountability
 - Enhance planning process

PUBLIC HEARING

- Required communications:
 - Budget reflects all available revenue sources and expenditures
 - Projected enrollment by school
 - Projected staff counts at each location
 - Operating costs by category or function at each school
 - Foundation Program revenues earned by school and by category:
 - FTEs, Salaries, Benefits, OCE, CIS funds

ACS BUDGET PROCESS

- Comprehensive budget planning process
- February – establish budget calendar
- March/April – internal budget meetings
 - Budget hearings with each school/department administrator
 - Enrollment projections drive personnel requests.
- July/August – receive State/Federal revenue allocations

ACS BUDGET PROCESS

- June - August:
 - Enrollment review – new faculty positions granted accordingly
 - Non-salary budgets approved
- August – Budget work session with school board
- September:
 - Public hearings
 - Budget approved by Board of Education
 - Budget due to State Department of Education – September 15

KEY FACTORS AFFECTING BUDGET

- Enrollment
- Pupil/Teacher Ratios
- Salary and Benefits Expense
- State Funding and Related Mandates
- Local Revenue Projections
- Federal Budget Constraints
- Facilities Capacity
 - ACS Facilities Plan 2028

AUBURN CITY SCHOOLS						
COMBINED BUDGET FOR REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE						
GOVERNMENTAL AND EXPENDABLE TRUST FUNDS						
FISCAL YEAR ENDED SEPTEMBER 30, 2023						Exhibit B - I A
Fund Type Descriptions	General	Special Revenue	Debt Service	Capital Projects	Fiduciary/ Expend Trust	TOTAL (Memo Only)
REVENUES						
State Revenues	59,783,626	-	-	3,277,630	-	63,061,256
Federal Revenues	74,500	17,289,827	-	-	-	17,364,327
Local Revenues	45,905,381	4,687,390	16,172,575	12,272,252	470,600	79,508,198
Other Revenues	192,000	45,100	-	-	-	237,100
TOTAL REVENUES	105,955,508	22,022,317	16,172,575	15,549,882	470,600	160,170,882
						-
EXPENDITURES						
Instructional Services	61,054,405	11,518,793	-	200,000	43,850	72,817,048
Instructional Support Services	20,545,910	3,583,091	-	-	251,550	24,380,551
Operations and Maintenance	9,561,872	120,745	-	1,060,000	-	10,742,617
Auxiliary Services	6,357,428	5,549,023	-	727,776	3,850	12,638,076
General Administrative Services	3,436,943	227,832	-	-	-	3,664,775
Capital Outlay	-	-	-	19,622,252	-	19,622,252
Debt Services	-	-	15,128,362	-	-	15,128,362
Other Expenditures	657,574	1,589,309	1,083,000	-	120,650	3,450,533
TOTAL EXPENDITURES	101,614,132	22,588,793	16,211,362	21,610,028	419,900	162,444,214
OTHER FUND SOURCES (USES)						
Other Fund Sources	598,586	1,527,109	38,787	2,000,000	-	4,164,482
Other Fund Uses	3,565,896	254,960	-	-	-	3,820,856
Total Other Fund Sources (Uses)	(2,967,310)	1,272,149	38,787	2,000,000	-	343,626
Excess Revenue and Other Financing Sources over (under) Expenditures and Other Fund Uses	1,374,066	705,673	(0)	(4,060,146)	50,700	(1,929,706)
BEGINNING FUND BALANCE	28,493,367	8,134,939	-	18,647,776	671,143	55,947,225
ENDING FUND BALANCE	29,867,433	8,840,612	(0)	14,587,630	721,843	54,017,519

SCHOOL CONFIGURATIONS

<u>School</u>	<u>Grades Served</u>
3 – Elementary Schools	K-2
1 – Elementary School	K-1
1 – Elementary School	2-3
3 – Elementary Schools	3-5
1 – Elementary School	4-5
1 – Middle School	6
1 – Middle School	7
1 – Junior High School	8-9
1 – High School	10-12

PERSONNEL INFORMATION

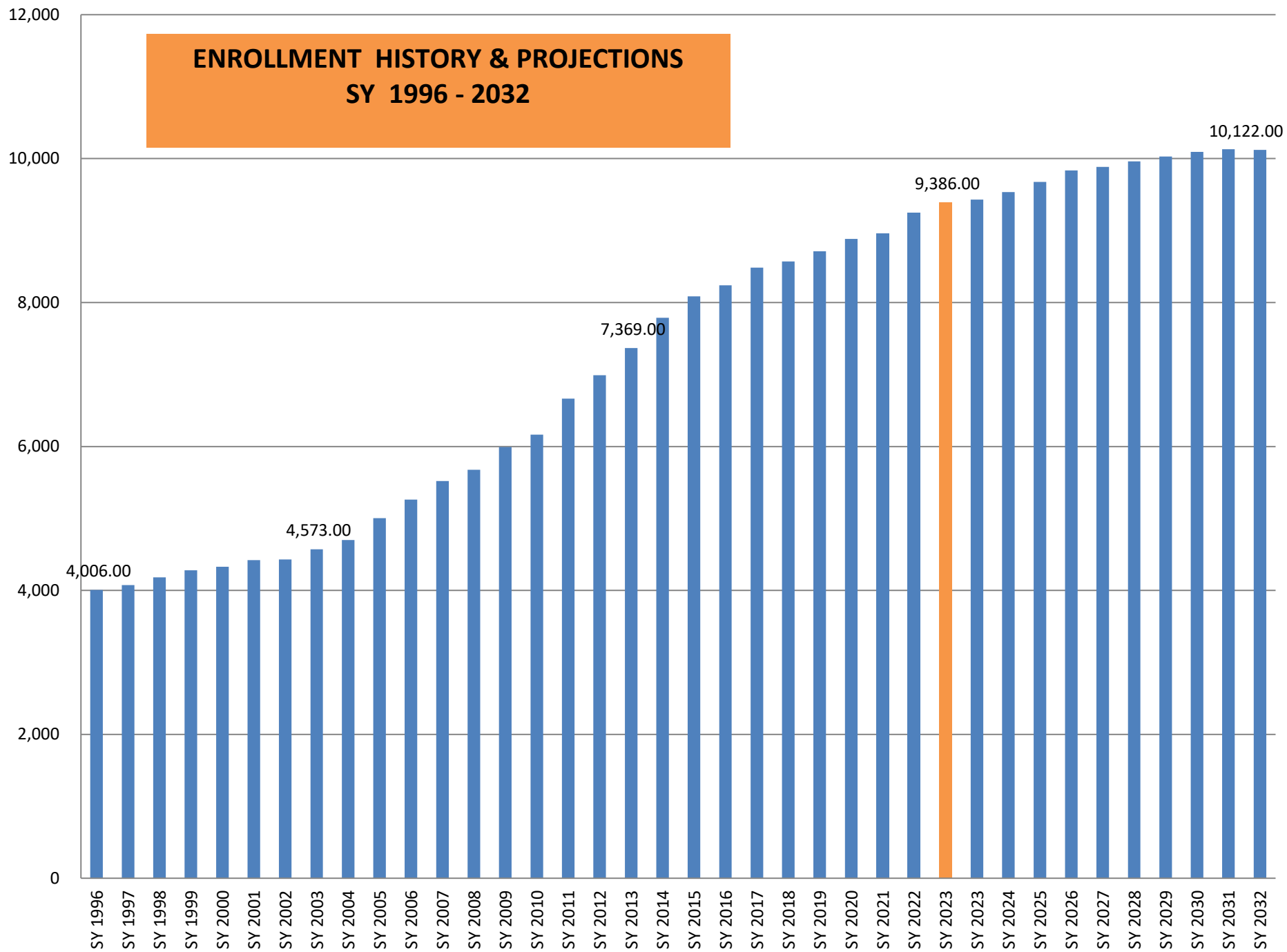
Category	State Funded	Other State Funded	Federal Funded	Local Funded	Total
Teacher Units	537.96	16.17	34.59	34.28	623.00
Principal Units	13.00	-	-	-	13.00
Assistant Principal Units	9.00	-	-	9.00	18.00
Counselor Units	15.00	-	1.00	7.00	23.00
Librarian Units	15.00	-	-	-	15.00
Career Tech Directors	2.00	-	-	-	2.00
Certified Support Units	-	-	3.16	19.46	22.62
Non-Certified Support Units	-	283.45	58.50	62.43	404.38
Total	591.96	299.62	97.25	132.17	1,121.00

ENROLLMENT PROJECTIONS BY SCHOOL

School	2022-2023 Enrollment	2021-2022 Enrollment	Increase (Decrease)	Planned Capacity	(Over)/Under Capacity	% of Capacity
Auburn Early Education Center *	473	499	(26)	594	121	79.63%
Cary Woods Elementary	513	487	26	600	87	85.50%
Pick Elementary	482	466	16	600	118	80.33%
Dean Road Elementary*	433	422	11	506	73	85.57%
Ogletree Elementary	508	484	24	598	90	84.95%
Wrights Mill Road Elementary	393	389	4	552	159	71.20%
Richland Elementary	515	566	(51)	572	57	90.03%
Yarbrough Elementary	515	504	11	573	58	89.88%
Creekside Elementary	543	536	7	600	57	90.50%
Drake Middle	707	702	5	1,000	293	70.70%
East Samford School	739	720	19	1,315	576	56.20%
Auburn Junior High	1,505	1,462	43	1,724	219	87.30%
Auburn High	2,114	2,082	32	2,200	86	96.09%
Totals	9,440	9,319	121	11,434	1,994	82.56%
* AECC & DRES Include Pre-K	54	72				
K-12 Enrollment	9,386	9,247	139			
<i>Elementary Summary</i>	<i>4,375</i>	<i>4,353</i>		<i>5,195</i>	<i>820</i>	<i>84.22%</i>
<i>Secondary Summary</i>	<i>5,065</i>	<i>4,966</i>		<i>6,239</i>	<i>1,174</i>	<i>81.18%</i>

ENROLLMENT HISTORY & PROJECTIONS

SY 1996 - 2032



FOUNDATION UNITS BY SCHOOL

School	2023	2022	Increase / (Decrease)
Auburn Early Education Center	33.29	33.81	(0.52)
Auburn High School	126.59	123.34	3.25
Auburn Junior High School	86.08	82.26	3.82
Cary Woods Elementary School	36.95	37.36	(0.41)
Pick Elementary School	28.69	27.73	0.96
Dean Road Elementary School	31.02	30.40	0.62
East Samford School	41.01	41.00	0.01
J. F. Drake Middle School	38.89	37.72	1.17
Ogletree Elementary School	29.72	29.36	0.36
Wrights Mill Road Elementary School	24.32	24.28	0.04
Richland Elementary School	43.14	40.30	2.84
Yarbrough Elementary School	29.09	27.13	1.96
Creekside Elementary School	41.17	36.53	4.64
System wide	2.00	2.00	-
Total	591.96	573.22	18.74

TEACHER UNITS BY SCHOOL

School	Teacher Units
Auburn Early Education Center	37.00
Auburn High School	124.75
Auburn Junior High School	89.50
Cary Woods Elementary School	36.00
Pick Elementary School	35.60
Dean Road Elementary School	33.70
East Samford School	40.30
J. F. Drake Middle School	42.10
Ogletree Elementary School	35.50
Wrights Mill Road Elementary School	26.67
Richland Elementary School	40.64
Yarbrough Elementary School	33.20
Creekside Elementary School	41.00
System wide	7.04
Total	623.00

NEW PERSONNEL / STATISTICS

Certified Positions

Classroom Teacher	25.00
Speech Language Pathologist	1.00
Special Education Program Specialist	1.00
Total	27.00

Classified Positions

Bus Driver	4.00
ACCESS Facilitator	1.00
Custodian	2.00
System Administrator	1.00
Mental Health Services Coordinator	1.00
Total	9.00

Average Teaching Experience:
13 Years

Teachers with Advanced Degrees:
74%

Pupil/Teacher Ratio Analysis

Grade Level	Enrollment	HR Teachers	Desired Ratio	Actual Ratio
Kindergarten	700	38	19	18.42
First Grade	723	38	20	19.03
Second Grade	743	39	20	19.05
Third Grade	711	38	20	18.71
Fourth Grade	725	29	27	25.00
Fifth Grade	719	28	27	25.68
Sixth Grade	707	29	27	24.38
Seventh Grade	739	30	27	24.63
Total	5,767	269		21.44

District-wide ratio of 15.2:1

SALARY AND BENEFITS COSTS

- General Fund and Special Revenue Fund
- School Board adopts salary schedule annually
 - State Minimum Salary Schedule, ACS Pays More
 - To recruit, hire and retain highest quality teacher
 - 4% state mandated pay increase for FY 2023
 - Additional increases to the state minimum salary schedule for teachers
- Total Gross Payroll - \$65.74 million (+\$6.21M)
 - GF Gross - \$59.69 million
 - SRF Gross - \$6.05 million
- Total Matching Benefits - \$23.45 million (+\$1.63M)
 - 18.32% of GF & SRF Budgets
- Salary & Benefits – 69.66% of GF & SRF budgets

PEEHIP / TRS

- PEEHIP – Health Insurance
 - \$9,600 per employee annually
 - \$10.75 million, 3.35% increase
 - Must pay regardless of acceptance
- Teachers' Retirement System
 - Tier I: 12.59% of gross payroll
 - Tier II: 11.44% of gross payroll
 - \$7.93 million, 12.46% increase
- State Foundation Program – only funds State Earned Units

GENERAL FUND

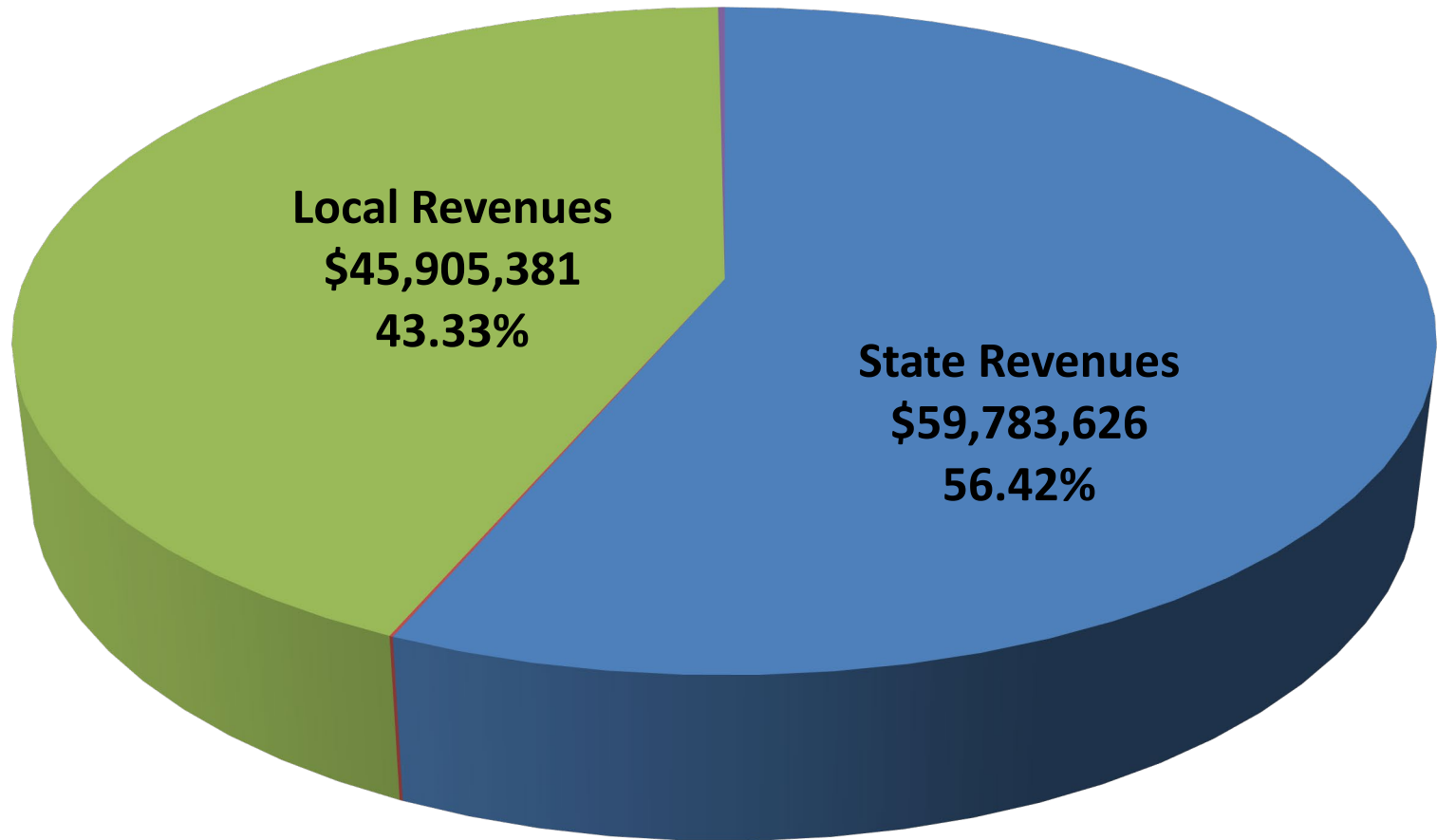
- Primary operating fund
- Accounts for all state and local revenues, except for those required to be recorded in a different fund
- Projected ending fund balance - \$29,867,433
 - 3.41 months reserve or 28.40% of budgeted FY 23 expenditures
 - 1.00 month reserve – required by ALSDE
 - 3.00 month reserve – ACS board target

GENERAL FUND REVENUES

- Total Revenues & OFS - \$106,554,094
 - \$5.73 million increase, or +5.68%
 - State Revenues - \$5.4M increase, or +9.97%
 - Local Revenues - \$335K increase, or +0.74%

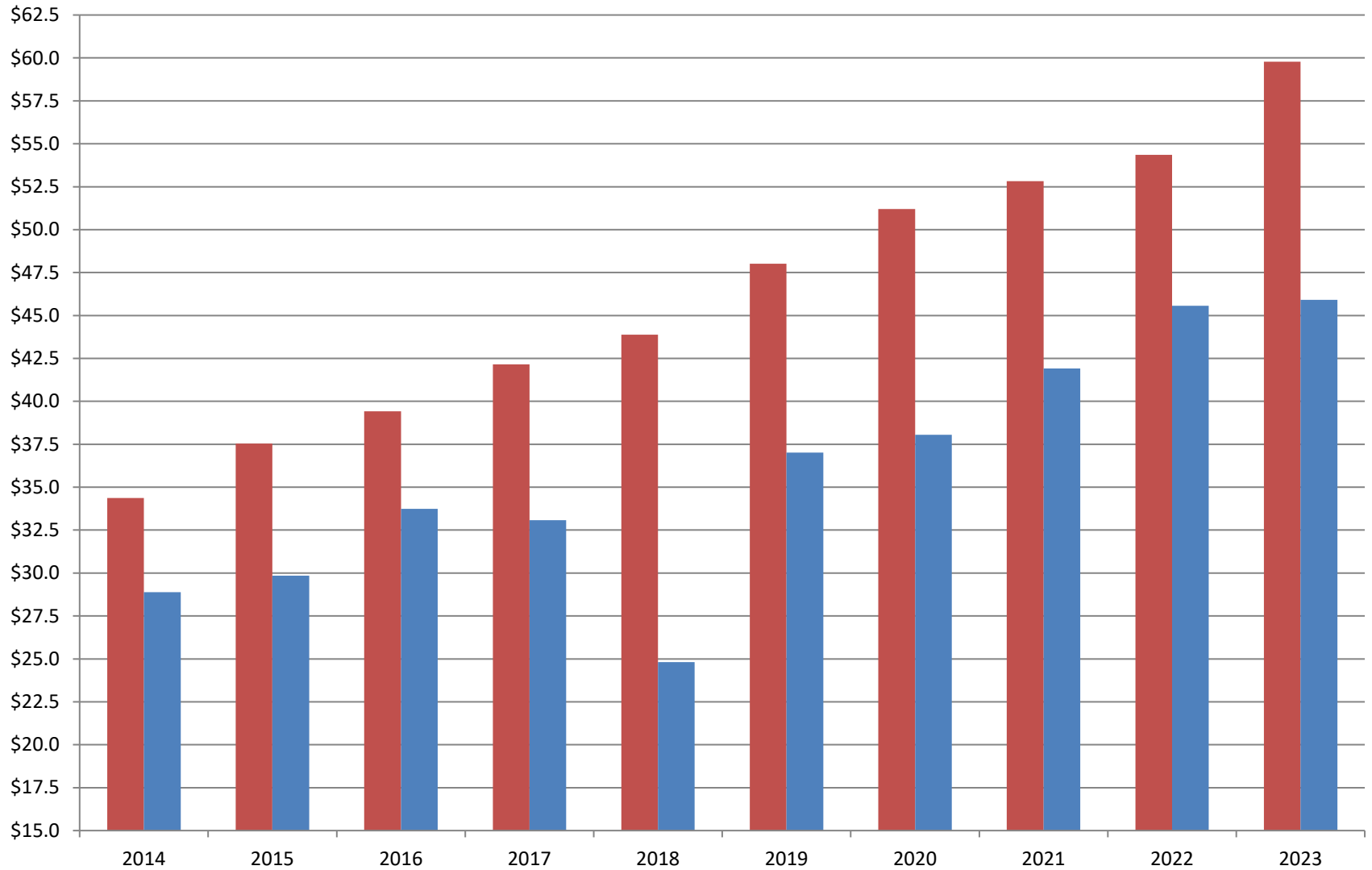
General Fund Revenues

\$105.96 million



■ GF Rev State ■ GF Rev Fed ■ GF Rev Local ■ GF Rev Other

General Fund State & Local Revenues



■ GF Rev State ■ GF Rev Local

GENERAL FUND STATE REVENUES

- Majority derived from the State Education Trust Fund – Foundation Program
- Foundation Program Allocation based on ADM from prior scholastic year – 9,245.30
 - 1st 20 days of school after Labor Day
 - Earned 18.74 additional Foundation Units
- Foundation Program Growth Component
 - Student Growth Allocation - \$1.89M

FOUNDATION PROGRAM - LOCAL MATCH REQUIREMENTS

- 10 Mill Equivalency Match
 - \$12,832,590 (\$1,133,620 increase)
 - Based on 3 mill District Tax
- Capital Purchase Match
 - \$675,104 (\$146,207 increase)
 - Offset by principal & interest payments on bonds

FOUNDATION PROGRAM – CNP TRANSFER

- Transfer costs of all CNP fringe benefits
- Transfer costs of all state mandated salary increases since 1994

FY 2023	\$ 1,340,109
FY 2022	<u>1,290,578</u>
Increase	\$ 49,531

STATE ALLOCATIONS

	<u>FY 2023</u>	<u>FY 2022</u>	<u>Change</u>
Foundation Program	51,870,002	45,517,228	6,352,774
School Nurse Program	571,489	447,816	123,673
Technology Coordinator	66,840	60,966	5,874
Transportation			
Operations Allocation	4,393,660	3,702,989	690,671
Fleet Renewal	727,776	697,452	30,324
Capital Purchase	2,549,854	2,450,693	99,161
At-Risk	151,552	120,143	31,409
Career Tech O and M	76,653	67,801	8,852
Total	60,407,826	53,065,088	7,342,738

FOUNDATION PROGRAM BY SCHOOL

School	Salaries	Benefits	OCE	CIS	Total
AEEC	1,995,984	744,739	704,916	88,091	3,533,730
AHS	7,464,906	2,803,745	2,680,543	366,132	13,315,326
AJHS	5,010,008	1,888,903	1,822,744	252,261	8,973,916
CWES	2,154,759	811,565	782,416	98,078	3,846,818
PES	1,718,332	640,130	607,511	82,634	3,048,607
DRES	1,825,939	688,702	656,849	81,906	3,253,396
ESS	2,486,035	924,215	868,387	121,927	4,400,564
DMS	2,369,318	882,685	823,496	117,157	4,192,656
OES	1,844,144	676,666	629,321	85,432	3,235,563
WMRES	1,523,632	560,100	514,976	69,476	2,668,184
RES	2,495,489	945,289	913,490	113,882	4,468,150
YES	1,794,229	663,291	615,981	85,899	3,159,400
CES	2,475,953	922,931	871,775	108,512	4,379,171
Career Tech	167,082	54,470	42,350	3,315	267,217
Student Growth			1,887,914		1,887,914
Pending OCE Adjustment			71,980		71,980
Total	35,325,810	13,207,431	14,494,649	1,674,702	64,702,592

LOCAL REVENUE PROJECTIONS

- Conservative estimates
- Based on:
 - Trends in prior years
 - Knowledge of economic factors
 - Assessed valuation of property
 - Sales trends
 - City of Auburn Appropriation

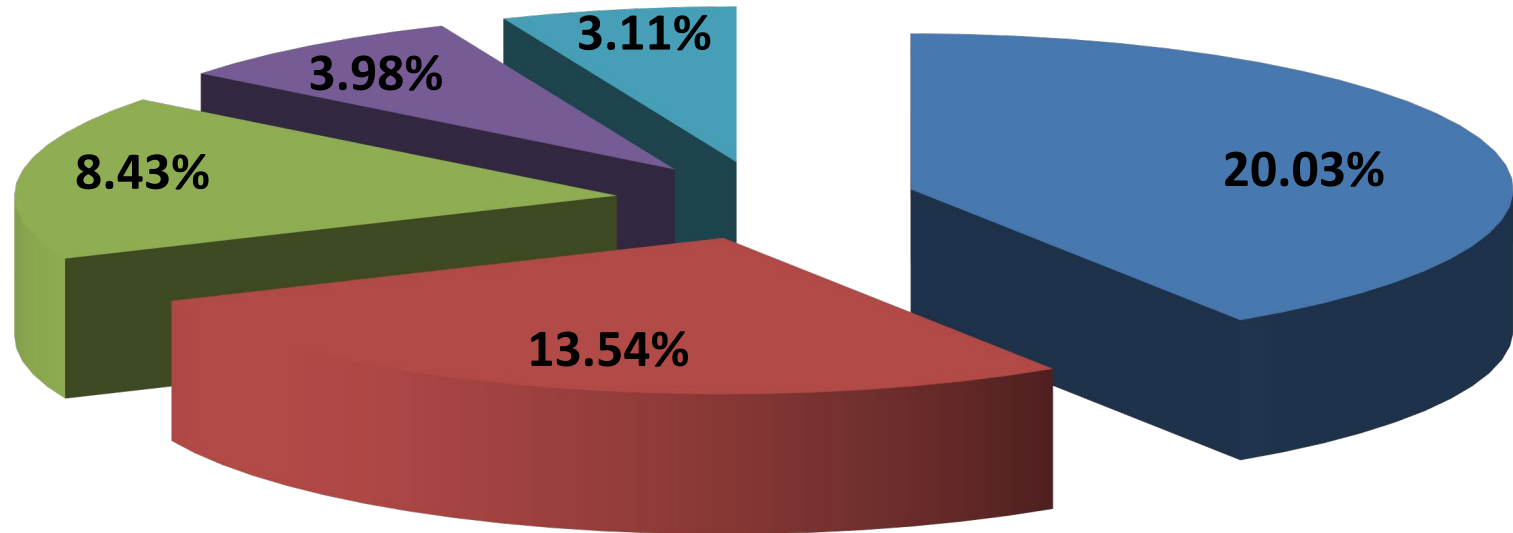
LOCAL REVENUES

Revenue Description	Audited 2021	Projected 2022	Projected 2023	% Change
16 Mill Special School Tax	15,022,434	16,448,720	16,624,740	1.07%
City of Auburn Appropriation (Sales Tax / 5 Mill)	21,354,135	24,781,115	24,586,281	-0.79%
One Cent County Sales Tax - Based on ADM	10,347,335	9,296,367	10,347,335	11.31%
County Wide 5 Mill - Based on ADM	4,467,931	4,834,127	4,882,146	0.99%
District 3 Mill Ad Valorem Tax	3,553,214	3,767,940	3,816,269	1.28%
County Wide Beverage Tax	666,173	648,887	679,496	4.72%
Co. Wide 5 Mill Motor Veh - Based on ADM	503,035	448,903	513,095	14.30%
Other Local Revenues	282,852	240,100	240,100	0.00%
District 3 Mill Motor Vehicle Ad Valorem Tax	296,562	280,915	302,494	7.68%
Interest Income	68,164	32,000	32,000	0.00%
Business Privilege Tax	44,091	40,000	40,000	0.00%
District Manufacturing Home Fee	8,002	7,500	7,500	0.00%
Helping School Tags (F.A.C.E.S.)	6,038	6,500	6,500	0.00%
TOTAL LOCAL REVENUE	56,619,965	60,833,074	62,077,956	2.05%

** 16 Mill Special School Tax budgeted revenue represents revenue used for debt service and operations, not actual collections.

Top 5 Local Revenues

% of Total GF & DSF Rev



■ City of Auburn Appropriation

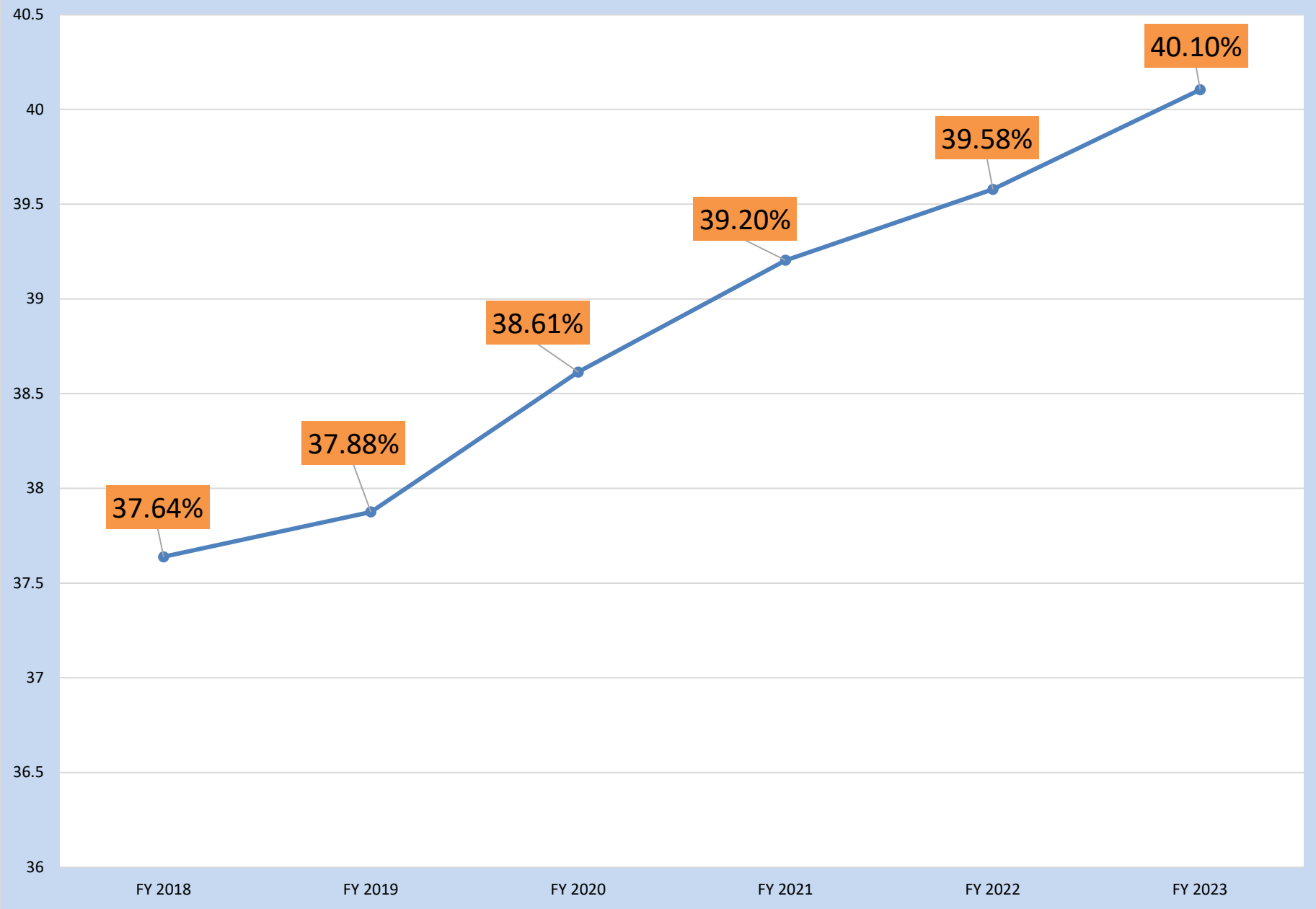
■ 16 Mill Special School Tax

■ One Cent County Sales Tax - Based on ADM

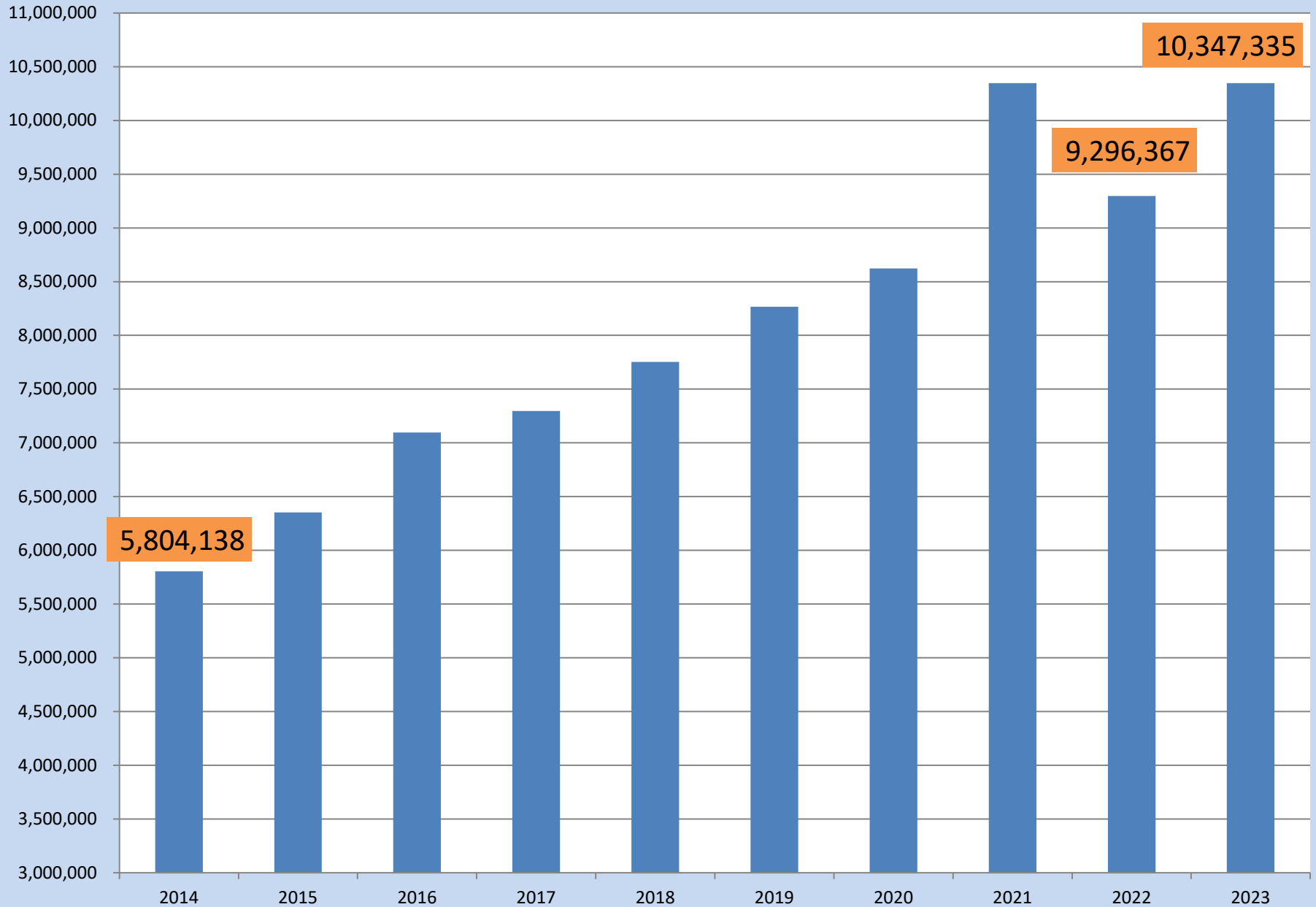
■ County Wide 5 Mill - Based on ADM

■ District 3 Mill Ad Valorem Tax

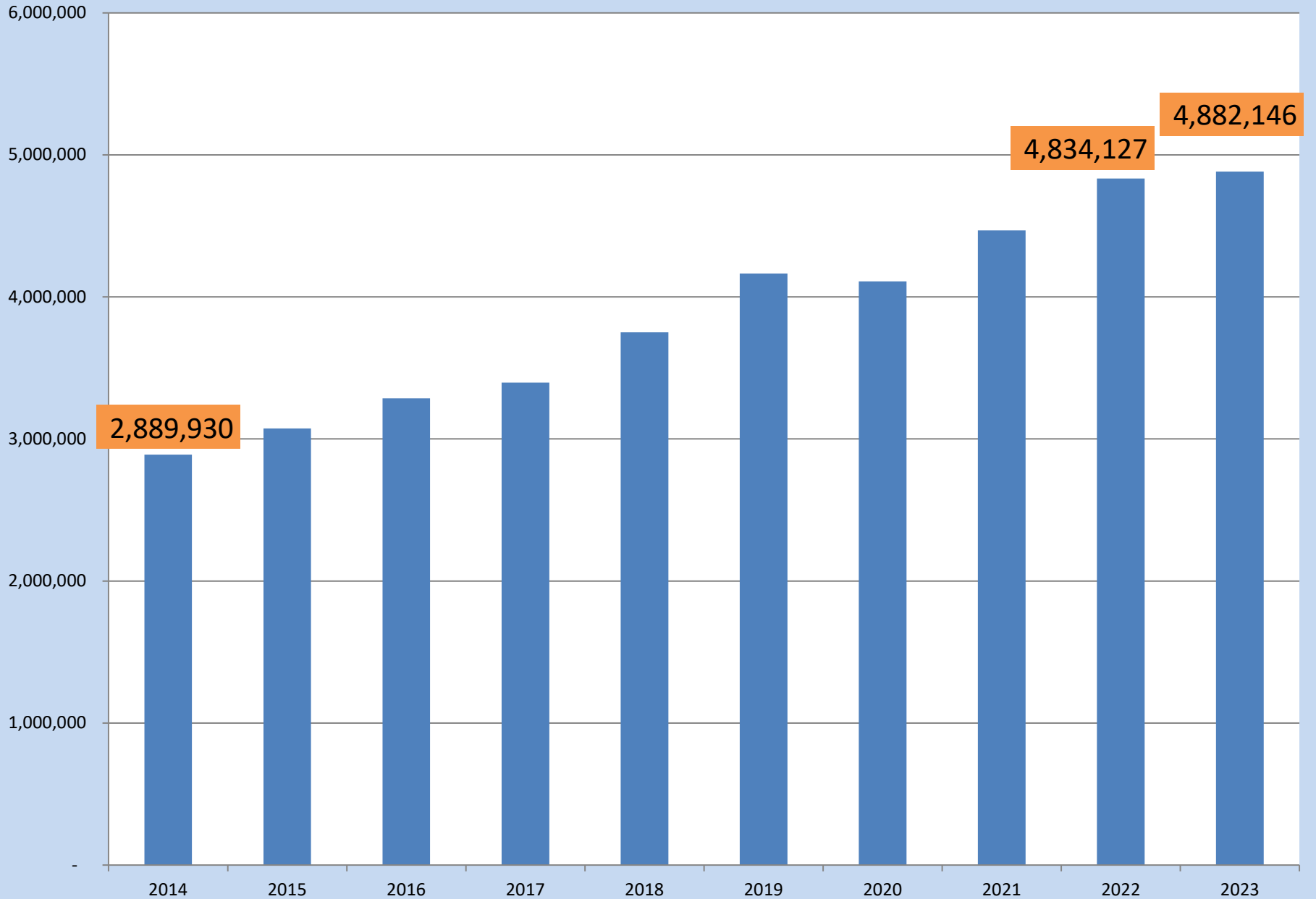
Pecentage Share of County-Wide Taxes



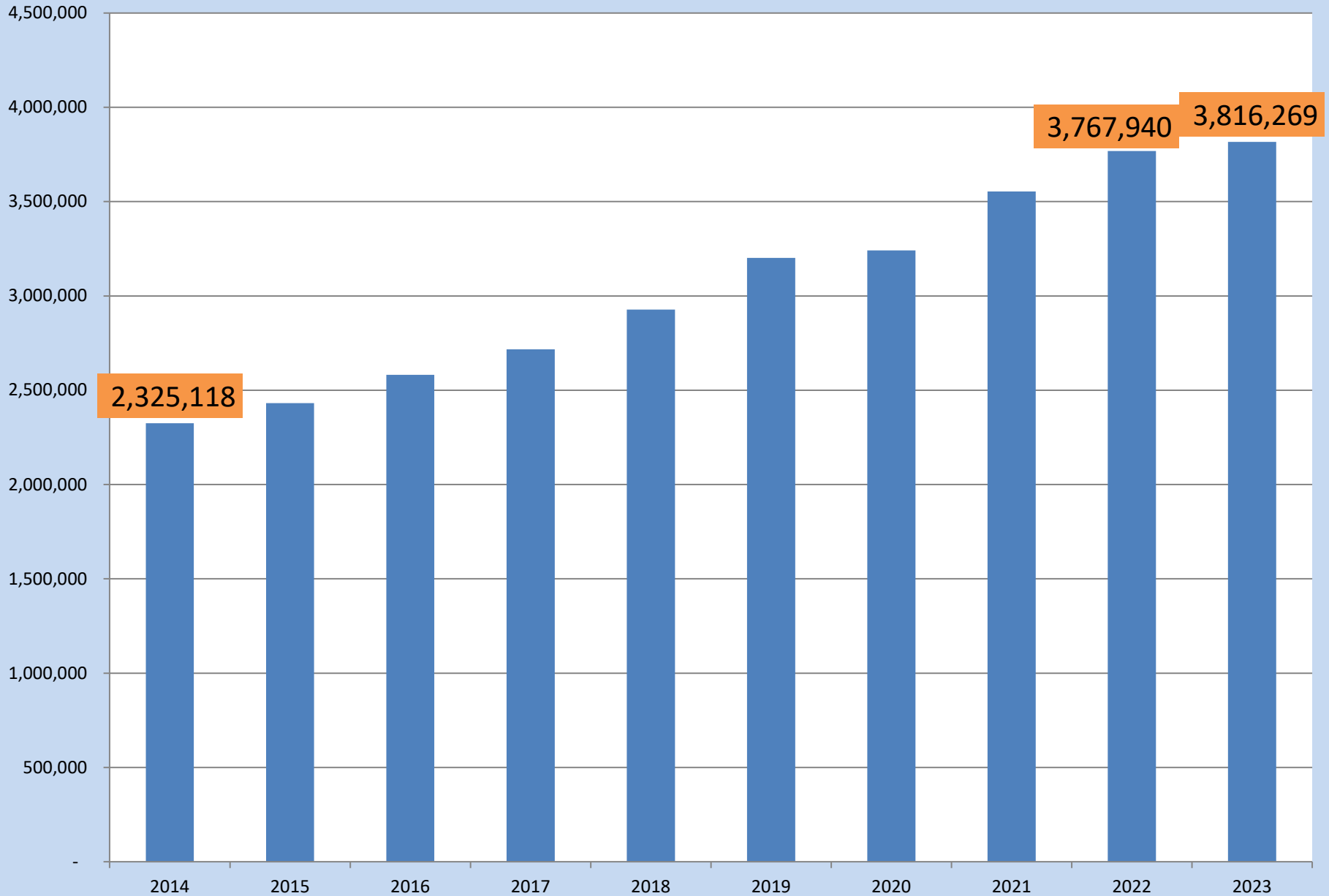
One Cent County Sales Tax



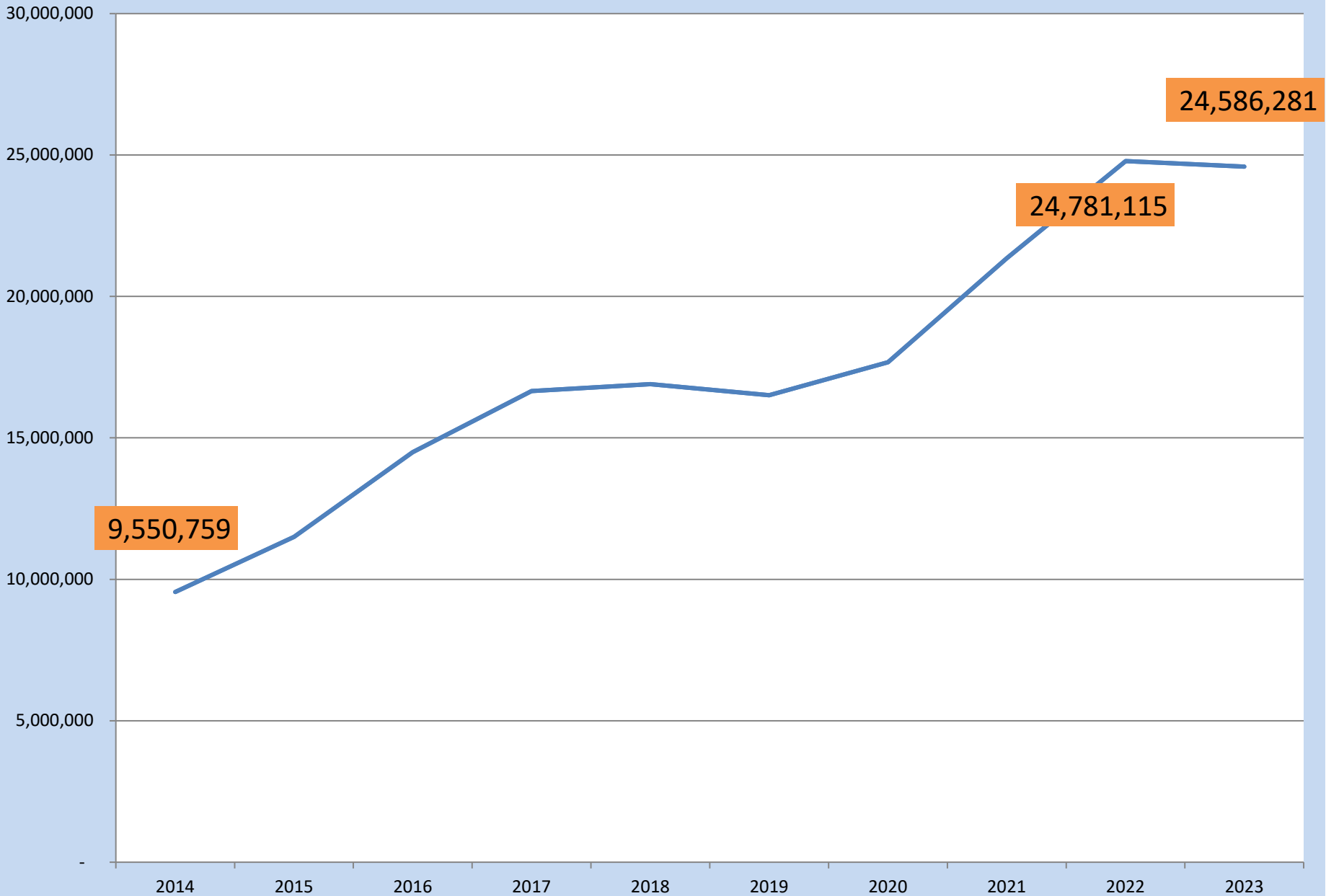
County Wide 5 Mill



District 3 Mill



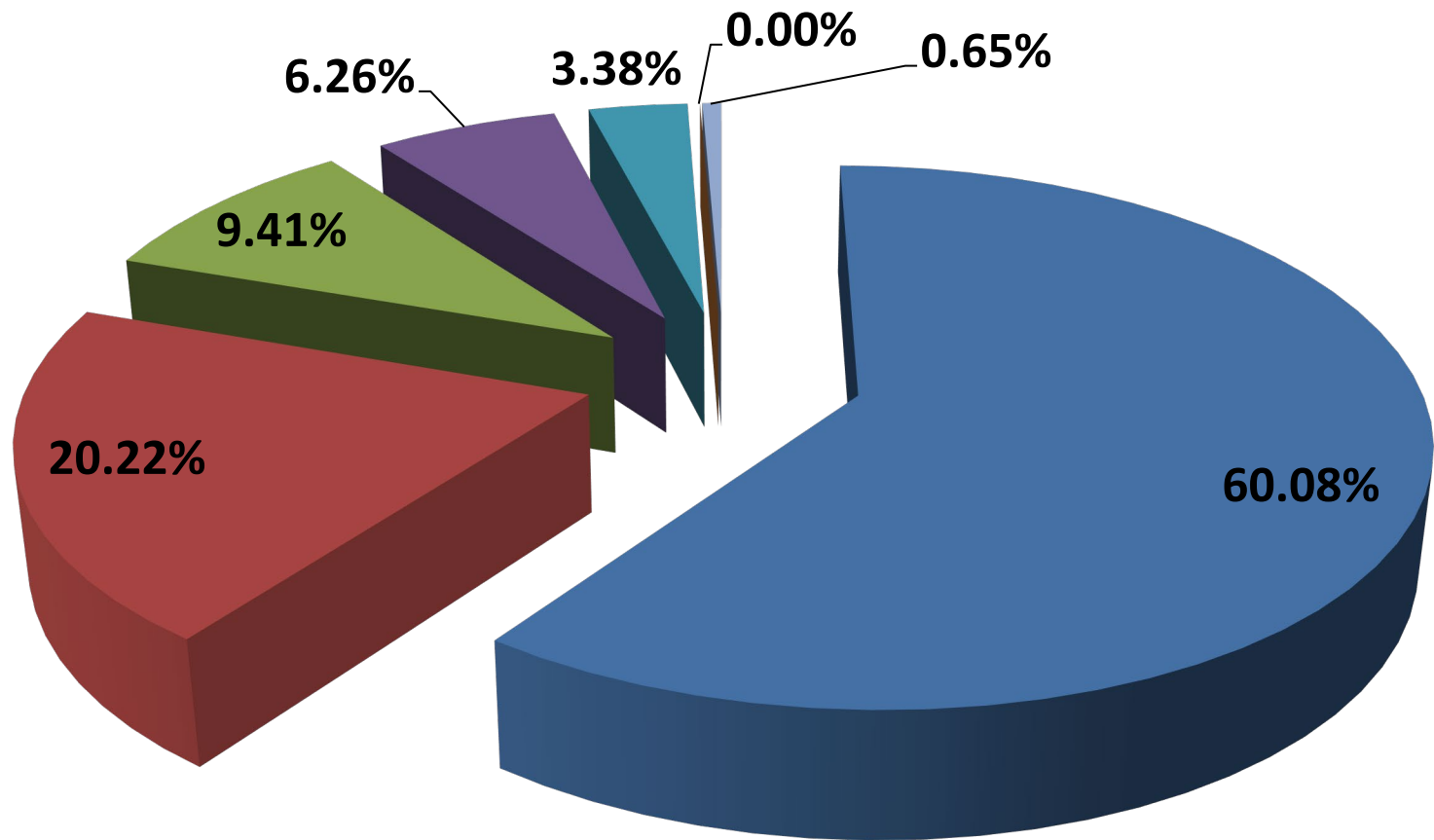
City Appropriation (Sales Tax / 5 Mill)



GENERAL FUND EXPENDITURES

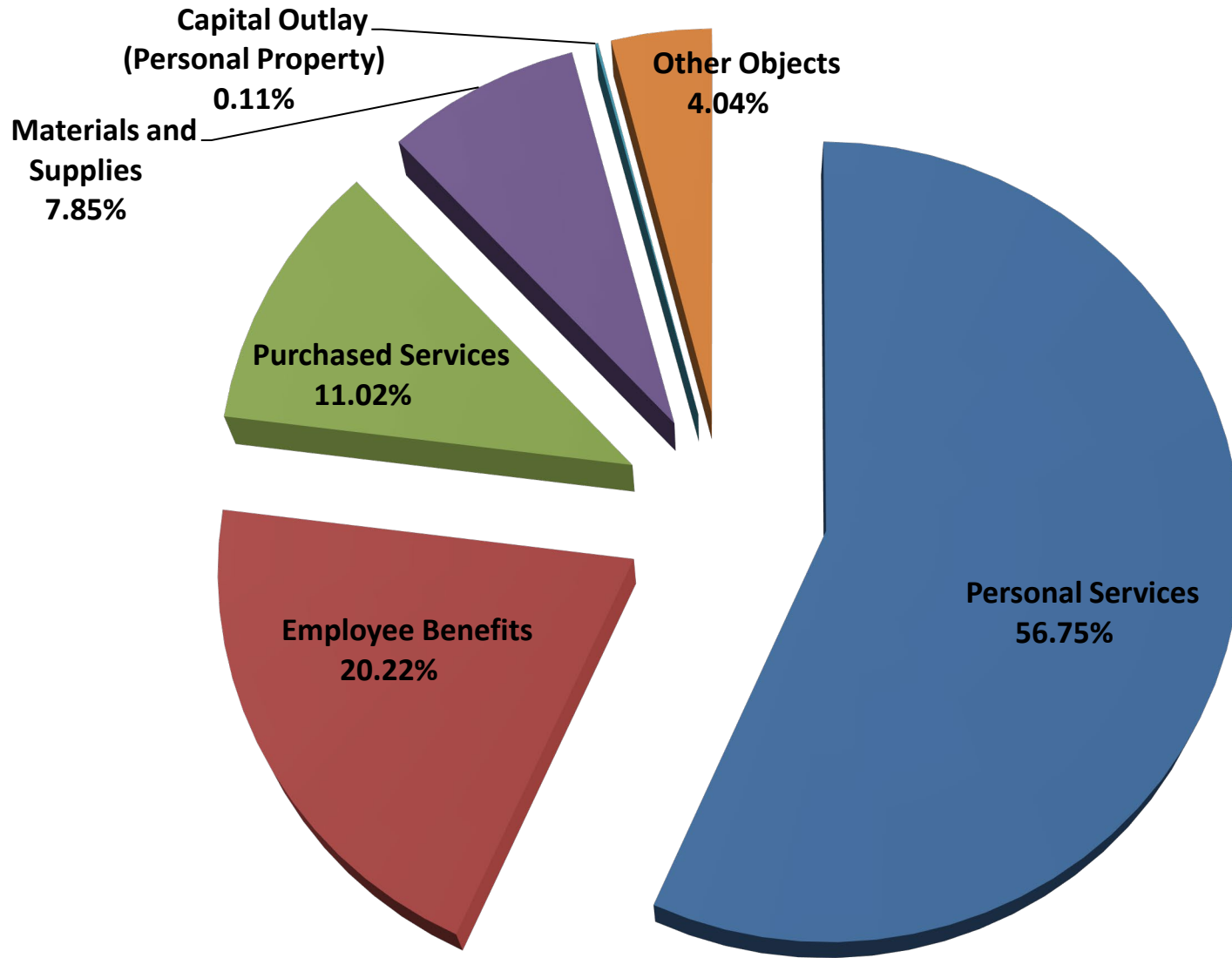
- Total Expenditures and OFU - \$105,180,028
 - \$6.97 million increase, or +7.10%
- \$8.02M increase in salary & benefits expense
 - Personnel additions for enrollment growth
 - Salary schedule step increases
 - 4% mandated raise + additional increases to state minimum salary schedule
 - Increases to required retirement match percentages
- Other Changes
 - State increases in CIS Funding
 - State Advancement & Technology Funds
 - Departmental changes

GF Expenditures \$101.61 million

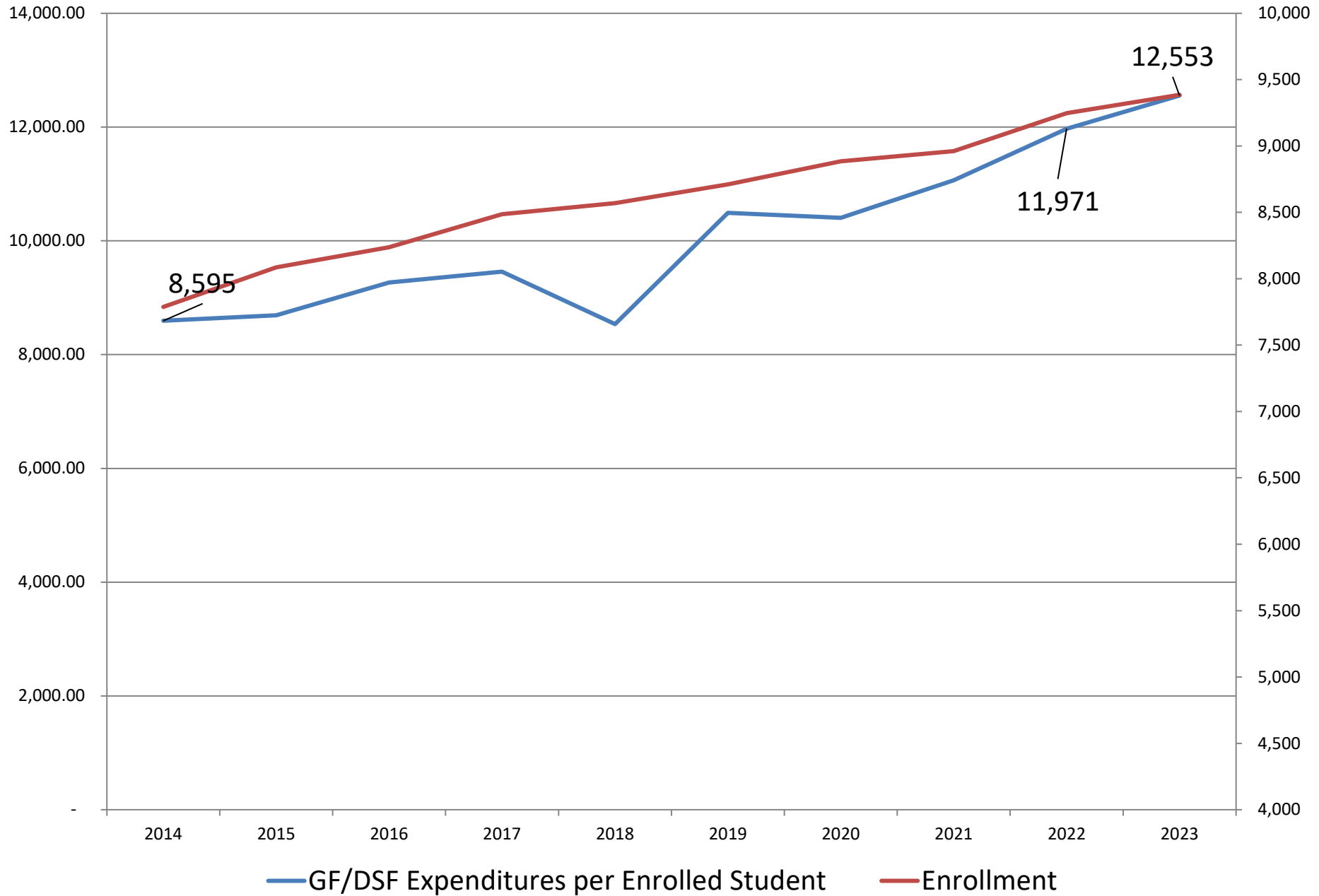


- Instructional
- Instructional Support
- Operation and Maintenance
- Auxiliary Services
- General Administration
- Debt Service
- Other Expenditures

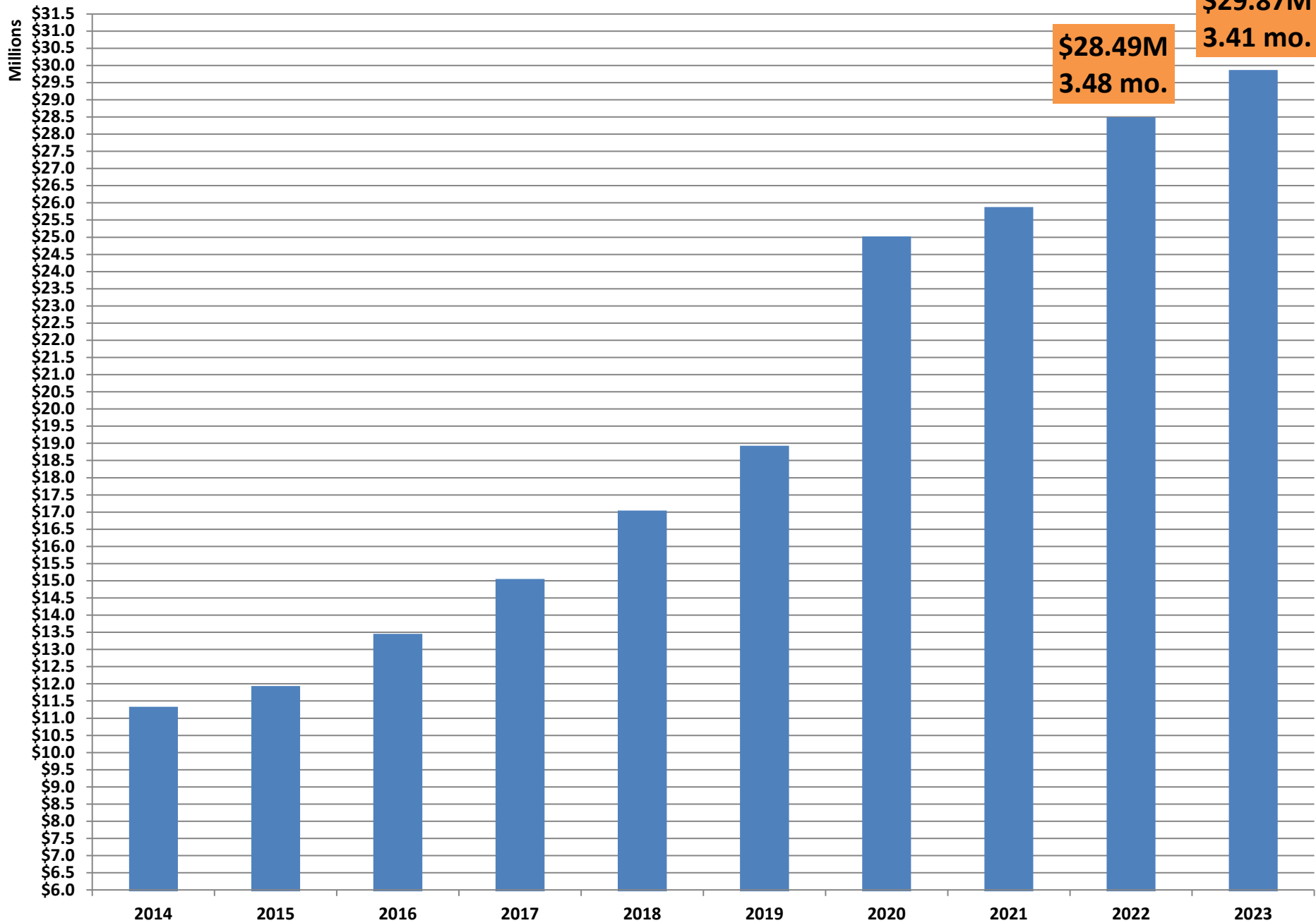
GENERAL FUND EXPEDITURES BY TYPE



GF/DS Expenditures/Pupil v. Enrollment



GENERAL FUND FUND BALANCE



SPECIAL REVENUE FUND

- Federal revenues
- Public local school funding
- After School Program
- Child Nutrition Program

Federal Constraints:

- Expenditures must be for supplemental programs
- Funds must be expended for specific priorities
- Funds are annual in nature

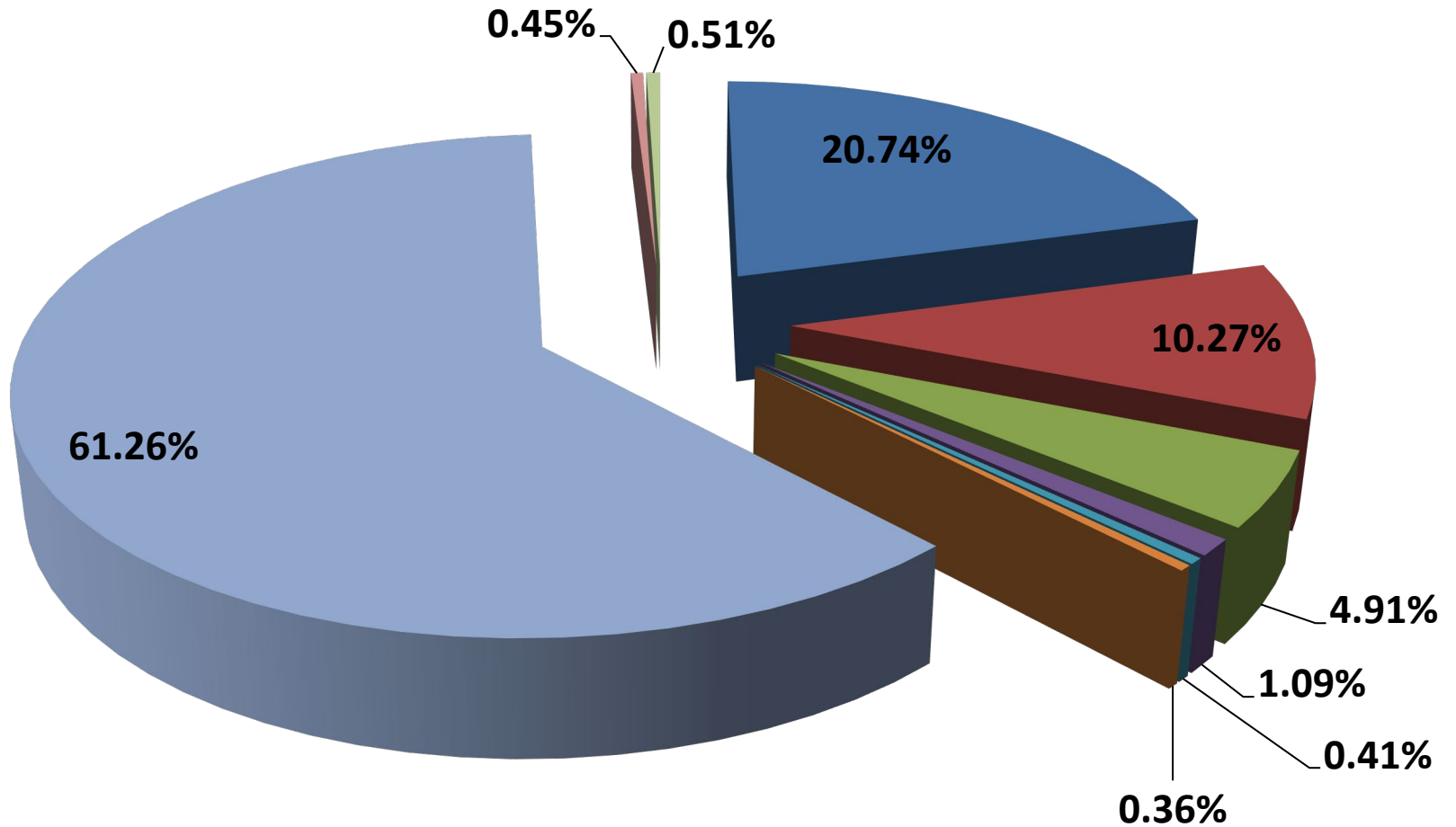
SPECIAL REVENUE FUND – REVENUES & EXPENDITURES

- Total Revenue & OFS - \$23.55 million
 - 4.80% decrease
- Total Expenditures and OFU - \$22.84 million
 - 5.41% decrease
- Projected Ending fund balance 09/30/23 – \$8,840,612

SPECIAL REVENUE FUND – FEDERAL REVENUE

IDEA Funding	1,775,649
ESSA (NCLB Funding)	1,169,534
CARES/ARP Act - ESSER	10,592,129
CNP USDA	3,586,200
Vocational Education	77,958
Other	<u>88,357</u>
Total Federal Revenue	<u>\$17,289,827</u>

SRF Federal Revenue



- USDA Food Nutrition
- Title I, Part A
- Title III, English Language Acquisition
- CARES/ARP Act - ESSER
- Other Federal Revenues - Consulting Teacher
- IDEA, Part B
- Title II, Part A - Teacher/Principal Training
- Title IV, Student Support and Academic Achievement
- Vocational Basic Grant

SPECIAL REVENUE FUND – CARES/ARP ACT - ESSER REVENUE

	Total Allocation	FY 2023 Budget	Planned Use
ESSER I	746,600.75	-	Remote Instructional Services
GEER	530,210.00	-	Remote Instructional Services
CRF - Health & Wellness	788,886.00	-	Nursing Salaries & Equipment, PPE
CRF - Remote Learning Devices	1,024,718.00	-	Student iPads
CRF - Lee County Commission	383,400.00	-	Remote Instructional Services
ESSER II	3,213,106.00	1,586,348.21	7 Full-time Positions, PD, Instructional Materials & Licenses, Tutoring, Summer School
ESSER II - State Reserve	385,793.00	336,745.88	Professional Development, Assessment Materials
ESSER II - LETRS	31,200.00	-	Stipends for completion of LETRS Training
ESSER III	7,221,389.00	7,028,240.79	Reading Coach, Summer School, In-School Tutoring, Afterschool Tutoring, Instructional Materials & Licenses, Student iPads
ESSER III - State Reserve	1,482,780.00	1,174,055.71	Summer School, Afterschool Tutoring, Instructional Materials & Licenses
ESSER III - IDEA	430,672.00	417,224.73	PD, Instructional Materials & Supplies
ESSER III - IDEA Preschool	35,958.00	25,615.70	Instructional Materials & Supplies
ARP - Homeless II	24,573.00	23,898.22	Supplies, Transportation, Internet Access, School Fees, Temporary Housing, and Medical Services for Homeless Students
	16,299,285.75	10,592,129.24	

DEBT SERVICE HIGHLIGHTS

- The City of Auburn issues all debt instruments and appropriates funds to the School District
 - Payments made from 16 mill special school taxes and City Appropriation (5 Mill Property Tax Fund) and included in Debt Service Fund on financial statements
- Copier financing agreements included in the Debt Service Fund
 - Payments made from transfer from General Fund
- FY 2023 principal and interest payments – \$15,128,362
 - Increase of \$671K
- Outstanding principal as of 09/30/23:
 - Debt: \$180,158,534
 - Financing Agreements: \$1,775
- New debt issuance for Plan 2028

CAPITAL PROJECTS FUND

- Funding Sources:
 - State PSF Allocation - \$2,549,854 (increase of \$99,161)
 - Local Revenues
 - Bond Allocations
- Unreserved Fund Balance 09/30/23 - \$14,587,630

CAPITAL PROJECTS FUND

ACS 2028 Master Plan

- In-Process Projects:
 - East Samford School – Construct new gymnasium and cafeteria support space
 - Woodland Pines Elementary School – Construct pair elementary school for Yarbrough
- Upcoming Projects:
 - New High School – Construct second high school
 - Auburn Junior High – Construct new classroom building
- Update Plan 2028

CAPITAL PROJECTS PLAN

- 5-year Capital Improvement plan updated and submitted to the State annually
- Projects placed in priority order based on:
 - Safety
 - Facility needs
 - Student needs
 - Educational needs

Auburn City Schools

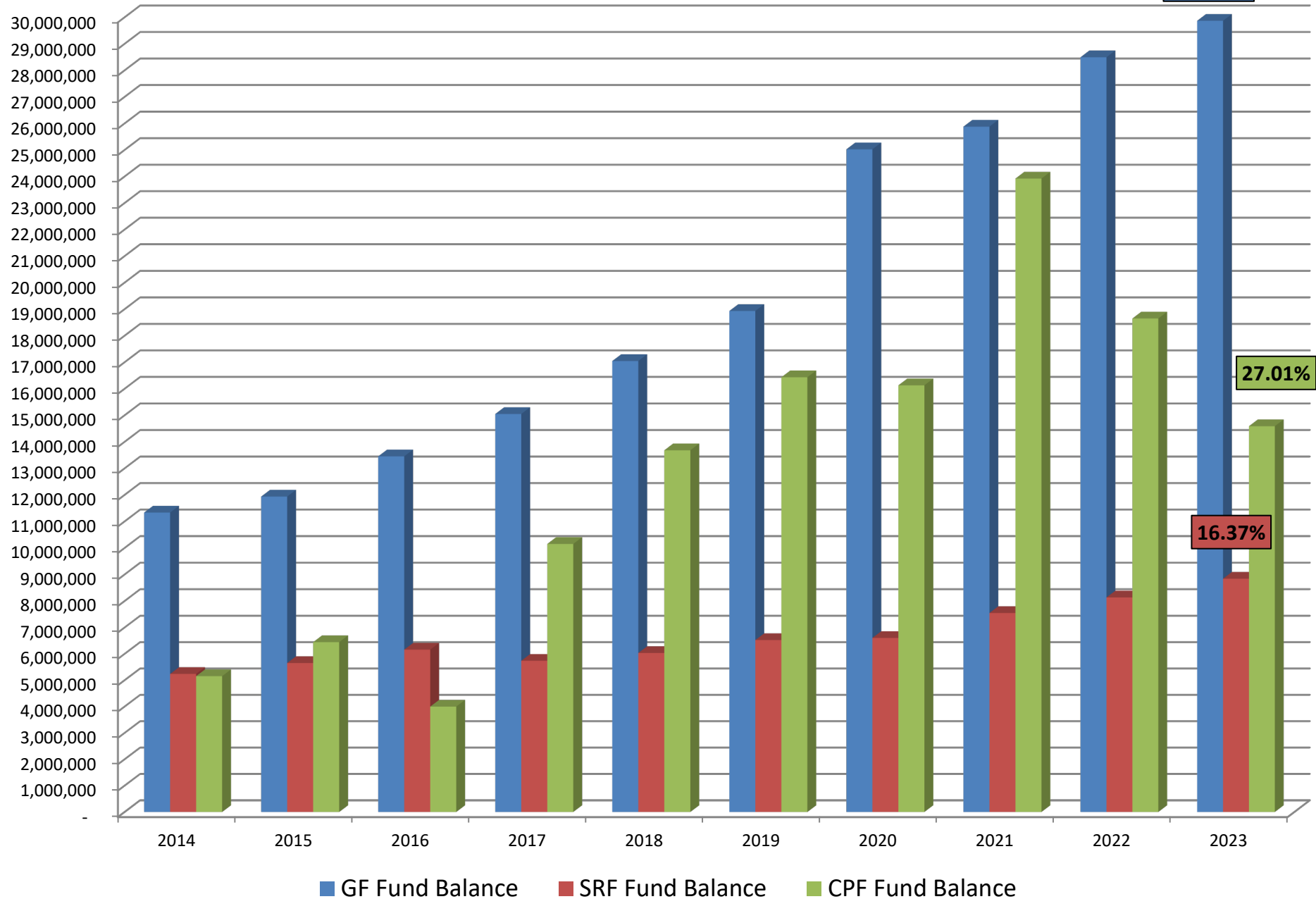
5-Year Capital Plan

Location	Project Description	Project #	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Fund Source
YES 2	Woodland Pines Elementary	6069	6,663,000					2021 GO Warrants
ESS	East Samford Gym Replacement	6070	850,000					2021 GO Warrants
ESS	ESS - Old Gym Demolition/Asphalt Project	6070	400,000					2021 GO Warrants
DMS	Drake Middle School- Renovation 500 & 6000 Buildings	6079	1,878,857					2019 GO Warrants
AHS 2	New High School #2	6077	2,540,395	15,133,690	67,354,430	50,821,485		Local Borrowing
AJHS	New Renovation, Addition and Demolition					463,320	7,448,220	Local Borrowing
AJHS 2	New Junior High School #2				1,722,600	27,692,100	22,785,300	Local Borrowing
ACS	New Central Office						15,000,000	Local Borrowing
OES	LED Lighting, Interior Exterior Painting, Carpet			1,315,755				PSF
OES	Mechanical Upgrade				2,600,000			Local Borrowing
AEEC	Mechanical Upgrade			3,775,000				Local Borrowing
AEEC	Interior Painting			700,000				PSF
AEEC	Carpet Replacement				396,402			PSF
PES	Carpet, Interior Painting				564,996			PSF
YES	Mechanical Upgrade					2,600,000		Local Borrowing
YES	Carpet, Interior Painting						667,747	PSF
ACS	Technology Equipment		100,000	100,000	100,000	100,000	100,000	PSF
ACS	Classroom FF& E Upgrades		100,000	100,000	100,000	100,000	100,000	PSF
ACS	Life Cycle Renewal Cost (Example Flooring and Painting)		400,000	400,000	400,000	400,000	400,000	PSF
ACS	Roof Maintanance Projects		200,000	200,000	200,000	200,000	200,000	PSF
ACS	Video Surveyllence Upgrades		300,000	300,000	300,000	300,000	300,000	Fund 14 Local
ACS	Resealing and Restriping Various Parking Lots		100,000	100,000	100,000	100,000	100,000	Fund 14 Local
ACS	ACCESS Control Upgrades		100,000	100,000	100,000	100,000	100,000	Fund 14 Local
ACS	Land Improvements - 2 Elementary Locations		2,000,000					Fund 14 Local
ACS	Land Improvements - 1 Junior High Locations		1,400,000					Fund 14 Local
DUCK	Duck Samford - Scoreboard/Speakers		700,000					Fund 14 Local
AJHS	Mechanical Upgrades - Cafeteria Building		300,000					PSF
WMR	Playground replacement		150,000					Fund 14 Local
ESS	Paint 600 Building		100,000					PSF
ESS	Main Building Carpet/Bathroom Upgrades		500,000					PSF
AHS	Outbuildings/Baseball/Softball		1,200,000					Fund 14 Local
AHS	Led Lighting Upgrades		400,000					Fund 14 Local
AHS	Led Lighting Upgrades			400,000				Fund 14 Local
AJHS	New Gym repainting/lobby flooring/Updates			500,000				PSF
AJHS	Carpet/Paint 800 Building / FMP Painting, Floor Replacement			1,047,233				PSF
AJHS	800 Building Mechanical Upgrades			500,000				PSF
	Total Expenditures		20,382,252	24,671,678	73,938,428	82,876,905	47,201,267	

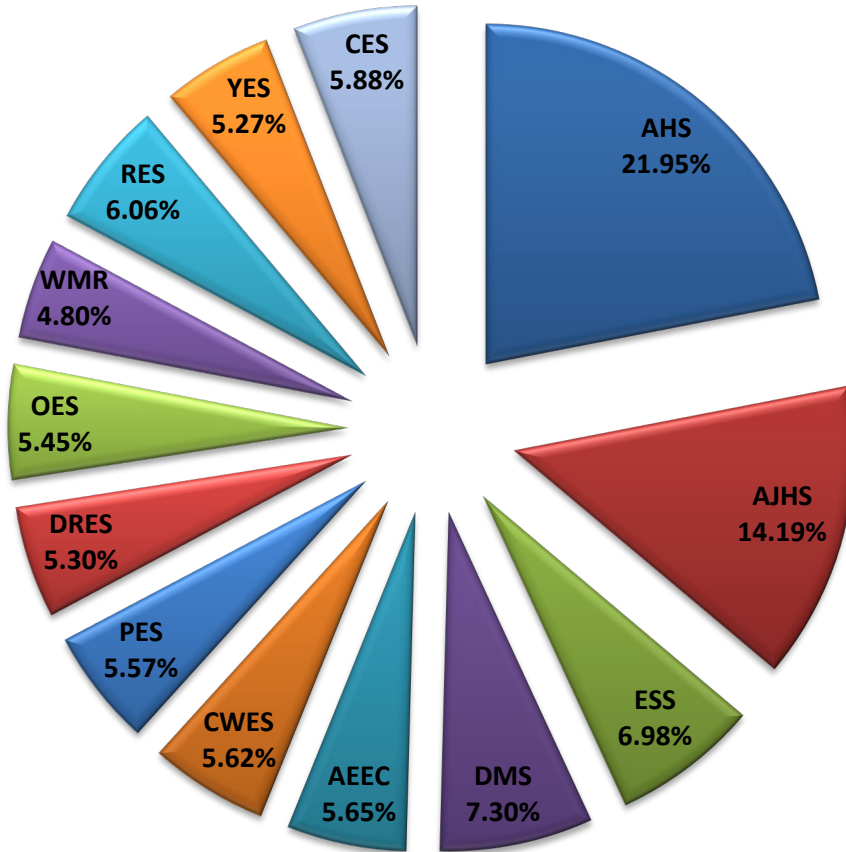
COMBINED BUDGET

<i>Beginning Fund Balance</i>	<u>55,947,225</u>
Total Revenue	160,170,882
Other Fund Sources	<u>4,164,482</u>
Total Revenue and OFS	<u>164,335,364</u>
Total Expenditures	162,444,214
Other Fund Uses	<u>3,820,856</u>
Total Expenditures and OFU	<u>166,265,070</u>
<i>Ending Fund Balance</i>	<u>54,017,519</u>

Fund Balance



Total Expenditures by School (excl. capital outlay)



	Total Expenditures	Enrollment
AHS	\$ 18,417,345	2,114
AJHS	\$ 11,904,902	1,505
ESS	\$ 5,860,614	739
DMS	\$ 6,128,774	707
AECC	\$ 4,739,875	473
CWES	\$ 4,717,947	513
PES	\$ 4,671,154	482
DRES	\$ 4,443,893	433
OES	\$ 4,573,190	508
WMR	\$ 4,027,013	393
RES	\$ 5,084,701	515
YES	\$ 4,418,982	515
CES	\$ 4,930,439	543
	\$ 83,918,829	9,440

SUMMARY

- School Board continues to make prudent financial decisions supporting programs critical to the success of our teachers, staff and students
- Excellent job managing personnel, while maintaining adequate pupil teacher ratios
- Monitor the State ETF and local economy and be prepared for the potential outcomes

RESPONSE TO PROPOSED ANNUAL BUDGET

- Form available
- Submit to Office of the Superintendent
- Provide your name, address and phone number
- Please sign the form